

Service Budgets Appendix A

Economy and Growth Committee

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Economy and Growth Committee Extracts

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Economy and Growth Committee

1. Allocation of Revenue and Capital Budgets

ECONOMY and GROWTH COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2024/25	2024/25	2024/25	2024/25	2024/25
	Expenditure	Income	Net		Net
	£000	£000	£000	£000	£000
Directorate	-597		-597	0	-597
Assets	1,757	-1,249	508	864	1,372
Growth and Enterprise Management	147		147	0	147
Facilities Management	18,650	-468	18,182	7,527	25,709
Farms	434	-785	-351	0	-351
Economic Development	2,292	-469	1,823	50,895	52,718
Housing	3,806	-529	3,277	10,736	14,013
Rural and Cultural Management	165		165	0	165
Tatton Park	5,214	-4,079	1,135	350	1,485
Public Rights of Way	869	-53	816	686	1,502
Cultural Economy	1,056		1,056	285	1,341
Countryside	1,204	-245	959	193	1,152
Visitor Economy	550	-350	200	8,727	8,927
Pay Inflation	622		622		622
Total Cost of Service	36,169	-8,227	27,942	80,263	108,205

2. Approved Budget Policy Change items

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
	Economy and Growth Committee		+3.316	+4.410		+1.184	+1.764	+0.440
49	Service Restructures within Place based Services	EG1	-0.787	0	Red – achievement through permanent savings remains challenging without a full restructure – which is pending the LGA review.	-	-	-
50	Reduce opening hours for main offices	EG2	-0.050	-0.050	Completed	-	-	-
51	Office estate rationalisation		-0.550	-0.250	Red - due to a pending committee decision.	-0.150	-	-
52	Tatton Park		-0.046	-0.046	Amber rating reflects the fact that the Tatton Vision capital programme is currently under review.	-	-	-
53	Transfer of Congleton Visitor Information Centre		-0.020	-0.020	Green - Transfer of Congleton VIC to the Town Council has already occurred.	-	-	-
54	Pension costs adjustment		-0.157	-0.157	Completed	-0.164	-	-
55	Tatton Park ticketing and electronic point of sale (EPOS) upgrade		+0.005	+0.005	Green - A procurement process is currently underway to source a supplier who can ensure onsite and web-based delivery of a new system which aligns with present and future needs.	+0.001	+0.001	+0.001

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
56b	Cultural Economy capacity		0	+0.015	Amber - It is proposed that an apprenticeship post is added to the team. This would enable important succession planning for the Council's events management resource and additional cultural economy resource on a cost effective basis.			
56c	West Park collection		+0.012	+0.012	Green - Cost for vital conservation and storage of West Park Museum collections and ongoing temporary storage requirements.			
56d	CEC archives		+0.008	0	Completed - Timescales for implementation of the Archives capital project have slipped due to grant funding decisions, with revised opening date of Spring 2026.	+0.089		
57	Property Information and Management System - Estates – Revenue Adjustment		+0.030	+0.030	Green - Procurement of new contract to commence shortly.	-	-	-
58	Housing		+0.035	+0.035	Green - Consultation on the Housing Restructure commences 22nd May and includes the post that the funding is attributed to. The new structure will be implemented by 1st August 2024	-	-	-

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
59	Environmental Hub Waste Transfer Station		+0.040	+0.040	Green	-	-	-
60	Rural and Visitor Economy		+0.045	+0.045	Green - Additional revenue support is required to cover the increase in electricity charges for the Rural and Culture Economy Service to maintain existing service provision at Tatton Park and Countryside sites.	-0.021	-	-
61	Minimum energy efficiency standards (MEES) - Estates - Revenue Adjustment		+0.079	+0.079	Amber – dependent on third party lease renewals and EPC requirements. Lease renewals identified and commenced internally.	+0.023	-0.047	-0.055
62	Public Rights of Way Income Realignment		+0.115	+0.115	Completed	-	-	-
63	Pay inflation	Revised post consultation	+0.788	+0.788	Amber - NJC Pay Claim process has started (claim is £3,000 or 10% vs MTFS 3%).	+0.418	+0.428	+0.428
64	Crewe town centre maintenance and operation		+0.650	+0.650	Green	+0.352	+0.089	+0.066
65	Assets - Buildings and Operational		+3.119	+3.119	Green	+0.423	+1.481	-
66	Landfill Site Assessments revenue adjustment - Estates – CE Owned Landfill sites (53 sites) Review and Risk Assessment completions		-	0	Amber - £10k cost growth in for 25/26. Second stage of the review to commence shortly. Internal capacity within Environmental Service to be identified.	+0.010	-	-

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
67	Tatton Park Estate Dwellings Refurbishment		-	0	Completed - Provision for response maintenance issues for 8 onsite dwellings to ensure properties meet standards required as part of tenancy agreements and the National Trust lease.	+0.015	-	-
68	Improving Crewe Rented Housing Standards		-	0	Green	+0.188	-0.188	-

3. Capital Programme

Economy and Growth								CAPITAL					
CAPITAL PROGRAMME 2024/25 - 2027/28													
Scheme Description	Total Approved Budget £000	Forecast Expenditure					Total Forecast Budget 2024-28 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Forecast Budget 2027/28 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Committed Schemes													
Culture & Tourism													
Countryside Vehicles	1,579	733	193	219	217	217	845	0	0	845	0	0	845
Culture & Tourism S106 Schemes	379	112	267	0	0	0	267	8	259	0	0	0	267
**New Archives Premises	10,256	761	8,727	667	100	0	9,495	0	0	0	0	9,495	9,495
PROW CMM A6 MARR	100	65	35	0	0	0	35	35	0	0	0	0	35
Visitor Economy - Rural Shared Prosperity Fund	415	130	285	0	0	0	285	285	0	0	0	0	285
**Tatton Park Investment Phase 2	3,280	1,757	350	350	823	0	1,523	0	0	0	0	1,523	1,523
Total Culture & Tourism Committed Schemes	16,008	3,558	9,857	1,236	1,140	217	12,450	328	259	845	0	11,018	12,450
Economic Development													
Crewe Towns Fund - Repurposing Our High Streets	1,450	265	541	644	0	0	1,185	1,185	0	0	0	0	1,185
Crewe Towns Fund - Flag Lane Baths	3,935	542	3,393	0	0	0	3,393	3,393	0	0	0	0	3,393
Crewe Towns Fund - Mill Street Corridor	3,620	778	2,043	798	0	0	2,841	2,841	0	0	0	0	2,841
Crewe Towns Fund - Mirion St	732	130	603	0	0	0	603	603	0	0	0	0	603
Crewe Towns Fund - Crewe Youth Zone non-grant costs	351	148	203	0	0	0	203	203	0	0	0	0	203
History Centre Public Realm & ICV (Crewe Towns Fund)	380	10	0	370	0	0	370	370	0	0	0	0	370
Handforth Garden Village s106 Obligations	6,841	0	0	3,000	3,841	0	6,841	0	0	0	0	6,841	6,841
Handforth Heat Network	13,219	86	594	50	450	12,039	13,133	2,518	7,428	0	0	3,187	13,133
**Demolition of Crewe Library & Concourse	3,396	1,017	2,379	0	0	0	2,379	856	0	0	0	1,523	2,379
Future High Street Funding - CEC Innovation Centre	3,973	1,362	2,611	0	0	0	2,611	2,611	0	0	0	0	2,611
Future High Street Funding - Christ Church Innovation Centre	80	80	0	0	0	0	0	0	0	0	0	0	0
Crewe Town Centre Regeneration	32,303	31,073	1,229	0	0	0	1,229	0	0	0	0	1,229	1,229
**Macclesfield Town Centre	2,219	1,861	358	0	0	0	358	0	0	0	0	358	358
**South Macclesfield Development Area	34,630	3,382	11,248	20,000	0	0	31,248	10,000	10,000	0	11,248	0	31,248
North Cheshire Garden Village	57,866	8,402	18,989	30,475	0	0	49,464	18,921	0	0	21,568	8,975	49,464
**Leighton Green	2,096	1,564	532	0	0	0	532	0	0	0	0	532	532
Connecting Cheshire Phase 3	8,000	600	1,500	2,000	1,950	1,950	7,400	0	7,400	0	0	0	7,400
Connecting Cheshire 2020	9,250	6,012	2,238	1,000	0	0	3,238	3,238	0	0	0	0	3,238
UK Shared Prosperity Fund - Core	950	301	649	0	0	0	649	649	0	0	0	0	649
Total Economic Development Committed Schemes	185,292	57,614	49,111	58,337	6,241	13,989	127,678	47,389	24,828	0	32,816	22,646	127,678
Facilities Management													
PSDS - 3B - Lot 1	3,278	200	2,078	1,000	0	0	3,078	1,815	0	0	0	1,263	3,078
PSDS - 3B - Lot 3 (schools)	4,946	4,572	375	0	0	0	375	0	0	375	0	0	375
**Septic Tanks	636	285	351	0	0	0	351	0	0	0	0	351	351
Schools Capital Maintenance	6,956	6,478	479	0	0	0	479	479	0	0	0	0	479
**Corporate Landlord - Operational	1,027	997	30	0	0	0	30	0	0	0	0	30	30
**Premises Capital (FM)	38,989	33,020	3,500	2,469	0	0	5,969	0	0	0	0	5,969	5,969
Poynton Pool Spillway	1,380	638	715	27	0	0	742	0	0	0	0	742	742
Total Facilities Management Committed Schemes	57,213	46,190	7,527	3,496	0	0	11,023	2,294	0	375	0	8,355	11,023

Economy and Growth

CAPITAL

CAPITAL PROGRAMME 2024/25 - 2027/28													
Scheme Description		Forecast Expenditure						Forecast Funding					
	Total Approved Budget £000	Prior Years £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Forecast Budget 2027/28 £000	Total Forecast Budget 2024-28 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	Total Funding £000
Committed Schemes													
Estates													
Malkins Bank Landfill Site	1,360	676	684	0	0	0	684	0	0	0	0	684	684
**Farms Strategy	2,910	1,700	180	310	180	540	1,210	0	0	0	1,210	0	1,210
Total Estates Committed Schemes	4,270	2,376	864	310	180	540	1,894	0	0	0	1,210	684	1,894
Housing													
Home Upgrade Grant Phase 2	6,210	1,553	4,658	0	0	0	4,658	4,658	0	0	0	0	4,658
Crewe Towns Fund - Warm and Healthy Homes	2,126	30	707	1,389	0	0	2,096	2,096	0	0	0	0	2,096
Green Homes Grant	3,103	2,620	483	0	0	0	483	483	0	0	0	0	483
**Home Repairs Vulnerable People	1,285	768	258	258	0	0	516	0	0	0	0	516	516
Disabled Facilities	21,418	10,189	3,287	2,342	2,800	2,800	11,229	10,302	0	0	0	928	11,229
Temporary Accommodation	1,178	1,088	90	0	0	0	90	0	0	90	0	0	90
Gypsy and Traveller Sites	4,136	2,884	1,252	0	0	0	1,252	175	0	0	0	1,077	1,252
Total Housing Committed Schemes	39,456	19,131	10,736	3,989	2,800	2,800	20,325	17,714	0	90	0	2,521	20,325
Total Committed Schemes	302,240	128,869	78,095	67,368	10,361	17,546	173,371	67,724	25,087	1,310	34,026	45,224	173,371
New Schemes													
Culture & Tourism													
**Green Structures Investment	384	0	384	0	0	0	384	0	0	0	0	384	384
Economic Development													
Nantwich Town Centre Public Realm Improvements	100	0	100	0	0	0	100	0	100	0	0	0	100
Macclesfield Indoor Market Refurbishment (MIMR)	1,269	0	1,269	0	0	0	1,269	1,269	0	0	0	0	1,269
Macclesfield on Foot (MOF)	415	0	415	0	0	0	415	415	0	0	0	0	415
Total Economic Development New Schemes	2,168	0	2,168	0	0	0	2,168	1,684	100	0	0	384	2,168
Total Economy and Growth Schemes	304,408	128,869	80,264	67,368	10,361	17,546	175,539	69,409	25,187	1,310	34,026	45,608	175,539

4. Earmarked Reserves

Economy and Growth Committee

Name of Reserve	Opening Balance 1 April 2023 £000	Forecast Movement in Reserves 2023/24 £000	Opening Balance 1 April 2024 £000	Forecast Movement in Reserves 2024/25 £000	Transfer to General Fund Reserve £000	Final Balance 31 March 2025 £000	Notes
Directorate							
Place Directorate	1,722	(1,249)	473	(473)	0	0	To support a number of widespread projects within the Place Directorate. A significant number of these projects are expected to be fully utilised in year, with the remaining reserve to be fully used in 2024/25.
Investment (Sustainability)	648	(221)	427	(427)	0	0	To support investment that can increase longer term financial independence and stability of the Council. Forecasts based on timelines for individual projects making up the reserve.
Growth and Enterprise							
Legal Proceedings	228	(124)	104	(104)	0	0	To enable legal proceedings on land and property matters. Hard to gauge the pace of cases but this is the anticipated amount based on current costs.
Investment Portfolio	361	174	535	175	(710)	0	Reserve being built up to be used in the future if the site is vacated. Current lease extends beyond 2026.
Homelessness & Housing Options - Revenue Grants	130	(130)	0	0	0	0	To cover costs of purchase and refurbishment of properties to be used as temporary accommodation to house vulnerable families. Remaining portion of historic grants - not been used due to high levels of ringfenced Homeless Prevention & Rough Sleepers Grants being utilised.
Tatton Park Trading Reserve	0	128	128	0	(128)	0	Ringfenced Trading Reserve used to support projects and overall position at Tatton Park.
Royal Arcade Crewe	20	(20)	0	0	0	0	Original purpose was to fund vacant possession related costs for the Royal Arcade until demolition. The balance will now be used to pay for ongoing rates and maintenance costs for Crewe Bus station.
ECONOMY AND GROWTH TOTAL	3,109	(1,442)	1,667	(829)	(838)	0	